GREETINGS FRIENDS!

The best way to describe 2021 at The Villages of Indiana is “A Year of Transitions.” We said a heartfelt Goodbye and boisterous Welcome many times throughout the year.

Our most notable and difficult Goodbye was to Sharon Pierce, our extraordinary former President and CEO, who retired in 2021. Sharon’s nearly thirty years of leadership solidified a legacy of love and compassion that is the foundation upon which all the impactful work we do to transform the lives of children and families was built.

Our first big Welcome of 2021 was the warm, open-armed welcome that Shannon Schumacher received when she joined the agency in April as the new President and CEO. Shannon states: “My heart has been filling with awe and inspiration as I’ve witnessed Villages’ dedicated employees going above and beyond to help our children and families overcome seemingly insurmountable barriers and go on to truly thrive.”

We Welcomed the incredible impact on the people we serve:
- Vulnerable mothers cradling their healthy newborns
- Youth who aged-out of foster care graduating from college
- Parents who overcame mental health challenges to be the loving parent they always wanted to be
- Young children, once struggling to learn, now ready to become star kindergartners
- Grandparents devoting their lives to raising their grandchildren
- A foster mother’s willingness to comfort and care for a terminally ill foster child

We Welcomed the opportunity to spend $1.9 million of COVID relief funds to pay for things our 557 youth who have aged out of foster care could otherwise never afford. We paid for a teenage girl’s braces; down payments on cars; drivers’ education classes; and laptops to take to college.

We also Welcomed the partnership with Dave Thomas Foundation for Adoption and the Indiana Department of Child Services to become the state-wide provider of Wendy’s Wonderful Kids, an evidence-based program that finds forever families for children who are lingering in foster care.

As we said Goodbye to 2021, our big year of transitions, we Welcomed the ‘new normal’ of infinite opportunities to grow our programming, community engagement, and to not just serve more children but to serve children more; ensuring that every child has access to the happy, healthy life each precious, individual child deserves.

Sincerely,

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APRIL 2021
LONG-TIME PRESIDENT & CEO, SHARON PIERCE, WELCOMING INCOMING PRESIDENT & CEO, SHANNON SCHUMACHER.
The Villages champions every child's right to a safe, permanent, and nurturing home.
PREVENT CHILD ABUSE INDIANA
To be the voice in Indiana for preventing child abuse in all its forms.

ADVISORY COMMITTEE
A team of volunteers working together to strategize, fundraise, and provide advocacy and education to prevent child maltreatment in Indiana.

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2021 HIGHLIGHTS
- 1,472 individuals participated in trainings facilitated by Prevent Child Abuse Indiana.
- 53 counties were represented by 43 Child Abuse Prevention Councils.
- Finalized the Statewide Child Abuse Prevention Framework and accompanying toolkit to be piloted in 4 counties.
- Continued community partnerships to provide Early Childhood Social/Emotional Learning & Trauma-Informed Care programs to Early Childhood Professionals.
2021 OUTCOMES

FOSTER CARE + ADOPTION
669 children were cared for by a Villages Foster Family - 65 children were adopted from Villages foster care. 57 by their Villages foster family.

AGE
46%
Foster children were under the age of 5 years old at admission.

FUTURE
84%
Foster children were discharged from a parent, county foster home, relative, or other agency foster care.

STABILITY
81%
Foster children were in only ONE Villages home while in care.

OLDER YOUTH SERVICES
- 540 youth received academic support.
- 453 youth engaged in career preparation services.
- 442 youth participated in budget and financial management services.

HEALTHY FAMILIES
- 9,759 home visits conducted.
- 99% of children served had an identified primary medical provider.
- 87% of children served were up to date on immunizations.
669 children were cared for by a Villages Foster Family
- 65 children were adopted from Villages foster care.
57 by their Villages foster family.

The Villages served nearly 10,000 individuals in 2021 through a wide array of child and family support programs.

9,759 Home visits through Healthy Families
2,714 Children and families served daily
669 Children served in foster care
381 Foster families supported
2021 FINANCIALS

Assets
Cash 3,210,523
Accounts receivable 1,868,734
Pledges receivable 792,534
Grants receivable 1,818,047
Other receivables 320,048
Investments 13,328,407
Prepaid expenses and other assets 1,047,958
Property and equipment 6,419,601

Liabilities
Accounts payable 546,725
Accrued payroll, taxes and benefits 1,129,885
Accrued vacation 457,725
Deferred revenue 518,957
Other accrued expenses 993,005
Paycheck Protection Program Loan -
Fair value of interest rate swap 52,248
Long-term debt 870,118

Net Assets
Without donor restrictions 11,135,985
With donor restrictions 13,099,204

Revenues, Gains & Other Support
Contributions 1,007,382
In-Kind Contributions -
Government Grants 10,376,787
Paycheck protection program 2,832,600
Fees for services 14,155,156
Investment Income 899,027
Rental Income 6,831
Other Income 229,017

Agency Expenses
Program Expense 24,652,525
Management and general 2,221,623
Fundraising and development 407,945

Change in Net Assets Before Other Gains/Losses 2,224,707
Net realized/unrealized gain investment 1,091,470
Loss on sale of property/equipment (396,645)
Change in fair value of interest rate swap 47,129

Net Assets, Beginning of Year 21,268,528

Change in Net Assets 2,966,661

Net Assets, End of Year 24,235,189
2021 DISTRIBUTION OF REVENUE

- Fees for Services: 48%
- Government Grants: 45%
- Contributions: 3%
- Investment Income: 3%
- Other: 1%
- Investment Income: 3%
- Other: 1%
- Contributions: 3%
- Government Grants: 45%
- Fees for Services: 48%
2021 was the inaugural year for The Villages Corporate Partnership Program. These organizations shared a mutual desire to propel our mission forward and encourage employee engagement, creating opportunities for increased awareness and community impact.

Our Corporate Partners provided 112 volunteers throughout 2021 giving over 336 hours of their time and talents.
2021 CORPORATE PARTNERS

HEROES FOR CHILDREN $10,000

BKD CPAs & Advisors

mhs

Resultant

CHAMPIONS FOR CHILDREN $7,500

CareSource

Health Care with Heart

GUARDIANS FOR CHILDREN $5,000

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Fifth Third Bank

D.R. Horton

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INVESTMENT MANAGEMENT

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